

WELLBEING DIRECTORATE
2013-14 Budget Summary

OVERVIEW:

The Directorate's net controllable Revenue budget for 2013/14 is **£63.101m**. The projected total net expenditure after taking into account all known commitments is **£63.288m**. This represents an overspend of **£0.187m** (0.3%), an increase of **£0.153m** since November.

The Looked After Children outturn has increased by £115k and there is an additional employee related pressure of £40k on the Non Schools budget.

The latest summary table is shown below

WELLBEING BUDGET MONITORING SUMMARY						
Service	Budget	Outturn	Diff	Last	Chg	%
Adult Social Care	38,270	37,284	-986	-986	0	-3%
Public Health	-150	-711	-561	-561	0	374%
Central Management	-228	-228	0	0	0	0%
Children & Families	16,216	18,909	2,693	2,579	114	17%
Education (Non Schools)	9,413	8,454	-959	-998	39	-10%
Schools (DSG)	-420	-420	0	0	0	0%
GRAND TOTAL	63,101	63,288	187	34	153	0.3%

Directorate summary of the 2013-14 financial year: The current projected overspend is relatively small however this masks a significant pressure on the Children Looked After (Placement) budgets within Children and Families service. The total overspend within this service is **£2.7m**, although it is offset in part by savings within the Adult Social Care service of **£1m** and Education (Non Schools) of **£1m**.

ADULT SOCIAL CARE

Explanation of variation from budget: This division is expected to underspend by **£986k**. This is due to the careful application of additional resources received from the recent NHS Transfer plus savings on staffing and commissioning budgets.

Adult Social Care					
SERVICE	Revised Budget	Outturn	Current Variance	Last Month	Change
	£'000	£'000	£'000	£'000	£'000
Safeguarding and Governance	243	140	-103	-82	-21
ASC Management & Business Support	485	410	-75	-4	-71
Access & Long Term I & S	2,544	2,346	-199	-139	-60
Re-ablement & Directly Provided Services	5,388	4,476	-912	-967	55
Mental Health	4,120	4,417	296	291	5
Commissioning Budgets	20,131	20,541	410	292	118
Commissioning & Contracts	5,360	4,955	-404	-377	-27
TOTAL	38,270	37,284	-986	-986	0

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Progress against the 2013-14 Savings target: This service is on target to successfully achieve all its savings targets for the current year. The savings are shown in the table below along with the RAG rating:

ADULT SOCIAL CARE	Target £'000
Savings from Resource Allocation System (RAS) implementation	-100
Transformational Strategy - Wellbeing	-990
Supporting People delivery changes	-25
Review of Care Packages	-120
Project manager for service redesign	-113
TOTAL	-1,348

PUBLIC HEALTH

Explanation of variation from budget: Public Health is showing an underspend of **£516k**, unchanged from last month. This is due to the expected refund in respect of the School Nurses contract plus savings relating to the Chlamydia service and smoking cessation.

PUBLIC HEALTH					
Detail	Revised Budget	Projected Outturn	Current Variance	Last Month	Change
Expenditure					
Employee costs	635	507	-128	-113	-15
Premises costs	12	12	0	0	0
Running costs	61	68	-4	7	-11
Projects	4,444	4,171	-292	150	-442
Total	5,152	4,758	-424	44	-468
Income					
Government Grant	-4,987	-4,988	0	0	0
Other Income	-315	-406	-92	-44	0
Total	-5,302	-5,394	-92	-44	0
Total Net Budget	-150	-636	-516	0	-468

CHILDREN & FAMILIES

Explanation of variation from budget: This service is currently showing an overspend of **£2.693m**, an increase of **£115k** from the previous monitor. This is summarised in the table below.

CHILDREN & FAMILIES					
SERVICE	Revised Budget	Outturn	Current Variance	Last Month	Change
	£'000	£'000	£'000	£'000	£'000
Asylum Seekers	37	-6	-43	-43	0
Children Looked After	5,784	7,846	2,062	1,947	115
Commissioning & Social Work	5,586	6,833	1,247	1,247	0
Family Support Services	828	891	63	63	0
Other Children & Family Services	1,945	2,043	99	99	0
Youth Offending Team	556	568	12	12	0
Early Help	1,480	734	-746	-746	0
Total	16,216	18,909	2,693	2,578	115

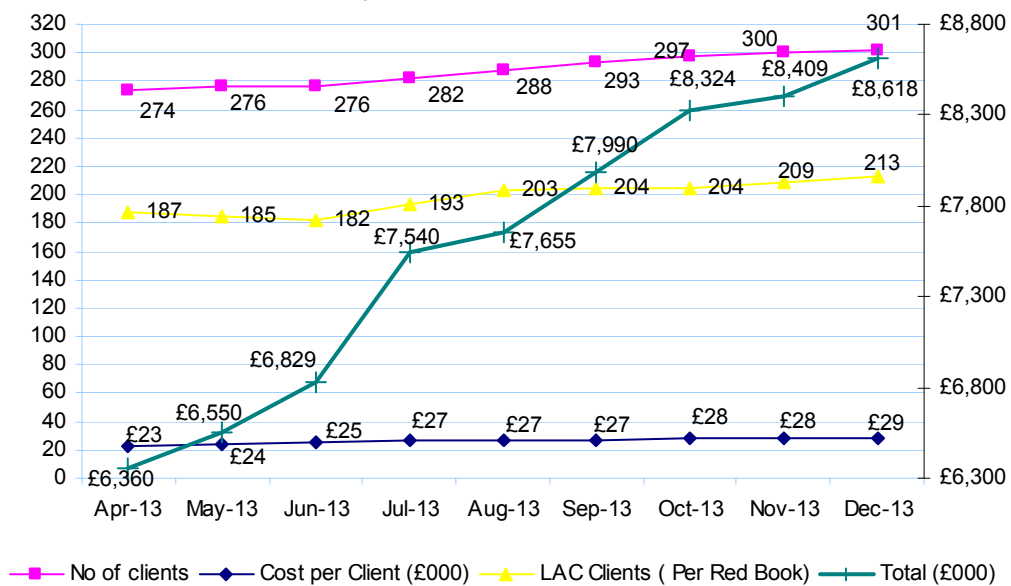
Early Help

This service now shows an underspend of **£746k** unchanged from last month overall this underspend is due to the many vacancies in this new service.

Children Looked After

Children Looked After shows an overspend of **£2,062k** up by £115k, this leaves a provision of over £150k for new commitments for the rest of the year.

LAC Projected Commitments, Client No's and Unit Costs by month for 13-14 (£'000)



The graph above clearly highlights the growing trend for commitments, client no's and unit costs. Commitments currently stand at £8.6m, an increase of £0.2m from last month and 3.5% (5.2%) increase in a rolling 3 month period. The equivalent increase in the no of clients is 1.4% (2.4%), but 9.9% (9.5%) from the beginning of the year.

The increase in commitments of £209k is due to 2 new short term mother and baby placements of £76k, an extension to a residential placement £46k and transfer of client from IFA to a secure placement £87k. In addition, emergency arrangements to find temporary accommodation for a vulnerable client at a cost of £7k have been

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included in the outturn. The continuing trend has resulted in an adverse variance of £115k in the December monitor.

Commissioning and Social Work

The Commissioning and Social Work service shows an overspend of £1,247k for December (£1,247k November). This overspend relates to staffing of £968k, Legal Fees of £274k and other pressure of £5k.

Staffing – Overspend £870k in December (£870k Nov)

The Table below shows the establishment by cost centre and compares the permanent and agency staff that cover the budgeted posts and the resulting variance in no's and projected Variance in monetary terms. The total staffing overspend in Commissioning and Social work of £968k (as above), less the saving in Early Help staffing of (£98k) keeps the overspend at £870k.

Cost Centre	Estab'mt	Perm	Agency	Total	Variance No	Not Filled	Variance £000
Management Team	9	4	7	11	2	0	-117
BSO Team	14	14	1	15	1	0	42
Duty/ Hospital Team	14	4	6	10	-4	4	-98
CIN Team 1	7	3	5	8	1	0	61
CIN Team 2	7	3	5	8	1	1	110
CIN Team 3	7	3	5	8	1	0	126
CIN Team 4		3	5	8	8	0	100
Protection Care Team 1	7	4	3	7	0	0	63
Protection Care Team 2	7	3	4	7	0	0	74
Protection Care Team 3	6	1	6	7	1	0	150
Protection Care Team 4		0	3	3	3	4	75
LAC Leavers Team	11	10	3	13	2	0	168
IRO / Safeguarding	8	4	3	7	-1	1	155
PAT Team	4	1	0	1	-3	3	-39
Total	101	57	56	113	12	13	870

The £870k overspend includes 400k approved by senior management in assisting to reduce the case load of the current staff by employing more Social Workers and is being closely monitored in the coming months. Management action is being monitored closely to ensure that the budget is managed within existing resources.

Progress against the 2013-14 Savings target: This service has a single savings target and is expected to fully achieve this by the end of the year.

EDUCATION (NON SCHOOLS)

Explanation of variation from budget: The Directorate's net controllable revenue budget for 2013/14 is **£9.480m**. The projected total net expenditure is **£8,454m** and represents an underspend of **£964k** which is a favourable movement of £48k from last month.

The main changes are within the retained service. Increased costs within the LDD service area is offset by an additional underspend for the services outsourced to Mott Macdonald. This is for the first six months of the year when services were within SBC

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EDUCATION (NON SCHOOLS)					
SERVICE	Revised Budget	Outturn	Current Variance	Last Month	Change
	£'000	£'000	£'000	£'000	£'000
Retained Offer (Core)	2,294	1,983	-311	-241	-70
Schools Offer (Core)	7,086	6,439	-648	-757	109
Total	9,380	8,422	-959	-998	39

Progress against the 2013-14 Savings target: This service is on target to successfully achieve all its savings targets for the current year. The savings are shown in the table below:

EDUCATION (NON SCHOOLS)	Target £'000
Previous years underspends - full year effect Wellbeing	-150
EIG savings identified Ph 1 post grant reduction	-700
Services to Schools Review	-200
TOTAL	-1,050

CENTRAL MANAGEMENT

Explanation of variation from budget: This area is expected to spend to budget as shown below.

SERVICE	Revised Budget	Outturn	Current Variance	Last Month	Change
	£'000	£'000	£'000	£'000	£'000
Central Management					
Management	-228	-228	0	0	0
TOTAL	-228	-228	0	0	0

SCHOOLS (DSG)

Explanation of variation from budget: This is a ring fenced budget and as such any variations are carried forward to the new financial year. However, the service is currently expected to breakeven.

SCHOOLS (DSG)				
SERVICE	Budget £k	Outturn £k	Variance £k	Variance %
Schools Block	49,877	49,877	0	0
Schools Block De-delegated	367	367	0	0
High Needs Block	19,106	19,106	0	0
Early Year Block	10,868	10,868	0	0
Grants	-80,639	-80,639	0	0
Net Expenditure	-417	-417	0	0%

Budget Monitoring

Customer and Community Services:

Revised Budget £19.691m, Forecast Outturn £19.161m, underspend £530k (2.69% of the budget)

Customer and Community Services: Departmental Summary

Department	Rev'd Budget £'000	Outturn £'000	Variance £'000	%	Change in month
Customer Services, IT & Information Governance	3,363	3,074	(289)	-8.6%	(5)
Community and Skills	6,850	6,327	(523)	-7.6%	(30)
Enforcement and Regulation	6,462	6,503	41	0.6%	(83)
Strategic Management	501	477	(24)	-4.8%	(24)
Corporate Procurement Team	287	272	(15)	-5.2%	5
Transactional Services	2,228	2,508	280	12.6%	30
Total	19,691	19,161	(530)	-2.69%	(107)

Directorate Summary for the 2013/14 year to date

At this point in time, the Customer and Community Services Directorate is forecasting an under spend position of £530k, largely due to the £498k one-off additional in-year savings put forward in November, plus the transfer of the Parks and Open Spaces service into CCS with a £32k favourable variance. Details are given below:

Service: Customer Services, IT and Information Governance

Explanation of variation from budget:

The favourable variance of £289k reflects staffing vacancies and in-year one-off additional IT savings of £190k.

Service: Community and Skills

Explanation of variation from budget:

The projected underspend of £523k is due to £115k compensation to the contractor for loss of income whilst the pool is closed at Montem for repairs, offset by a £43k underspend in staffing vacancies and supplies, £198k additional income from cemeteries and cremations and an £156k underspend on Youth Services due

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to savings arising from the Staffing restructure plus £209k additional one-off in year savings and £32k salary underspend from the transferred Parks and Open Spaces service; the restructure should generate annual savings in staff costs of over £150k.

Identification of any income pressures:

Loss of income from the temporary closure of the pool at the Montem Leisure centre will result in a compensation payment to the contractor. This has been reflected in the outturn.

Service: Enforcement and Regulation

Explanation of variation from budget:

The £41k projected overspends in this service area comprise the following:

- £119k funding pressure for the CCTV service
- £58k pressure in Safer Communities Initiative
- £50k income pressure for on-street parking due to private parking and free parking after 3pm
- £20k pressure on electricity costs for car parks
- £260k income pressure for car parks due to closures and non-renewal of season tickets
- £60k pressure from late billing of business rates
- Projected £100k underspend on cessionary fares
- £50k underspend on NLIS contract fee
- £62k underspend on Ordnance survey
- £114k underspend on salaries etc
- £40k surplus contribution from Building Control
- £70k savings on transport planning
- £89k additional in year savings identified in November.

Service: Corporate Procurement Team

Explanation of variation from budget:

The favourable underspend is due to a vacant post which has still to be filled and a one-off recharge to the HRA for the Interserve contract review, offset by agency staff costs.

Service: Transactional Services

Explanation of variation from budget:

Within the transactional service area, there are emerging pressures, including project work outside the normal contract, which will be reported separately. A funding gap of £2.7m has been identified and funding sought. In addition, the £280k overspend is a recognition that the £250k 2013/14 savings target for phase 2 transactional savings will not be achieved and that there will be a small budget overspend against year 1 of the phase 2 contract.

Regeneration, Housing and Resources Directorate: 2013-14 Monthly Summary

Overview: P9 – Dec '13

Service	Budget / £k	Forecast Outturn / £k	Variance / £k	Variance / %
Strategic Management	317	377	60	18.9%
Corporate Resources	1,696	1,711	15	0.9%
Housing and Environment	14,620	14,390	(230)	-1.6%
Estates Regeneration	7,789	7,701	(88)	1.1%
Total Regeneration, Housing and Resources	24,422	24,179	(243)	-0.1%

Directorate summary for the 2013-14 year to date

At this point in time the Regeneration, Housing and Resources Directorate is forecasting an under spend position of £243k, after accounting for a net £536k of allocated Corporate Growth and Savings for 2013/14.

Service: Housing and EnvironmentExplanation of variation from budget:

The £230k favourable variance includes the £150k additional savings from the Amey 2013 profit share and the Lakeside Efw credit, a £70k staffing underspend from the Neighbourhood Enforcement Team (NET), and an £10k forecast underspend from the Housing General Fund service reflecting staffing vacancies and a projected overspend on Homelessness.

Service: Estates and RegenerationExplanation of variation from budget:***Property Service***

The previously report net pressure of £4k is now converted to a £58K under spend. This is the combination of £45K under spend due to a shift in focus from planned corporate repairs and maintenance to emergency repairs only and £13K efficiency savings.

Facilities & Corporate Landlords

The £171K net saving is mainly the gross savings of £159K from HRA Recharge Income for the Housing Team's accommodation at The Centre and The Landmark Place and £12K attributable to efficiency savings as a result of reduced cost of utilities due to re-negotiated procurement contracts for St Martin's Place and the Community Centres.

The above budgets were realigned as there were savings in some areas and overspends in others. It was deemed prudent to re-profile these rather than put growth bids in for next year as the overall bottom line for FM is sufficient.

Highways Engineering

The service budgets are projected to be on target as in-year savings are factored into setting the respective budgets. Additional £100K in-year savings identified in respect of vacancies resulting in £50K underspend and £50k due to over-recovery of developer income.

Asset Management

The previously reported net overspend of £336K is reduced to £242K. This £94K saving relates specifically to reduced costs from a combination of £43K saving necessitated by the early termination of consultancy contracts due to directorate restructure and £51K from a reduction in the overall consultancy projected costs.

There is £87K under spend at this point in time from the Bus Station following a review of the budgets.

Progress against the 2013-14 Savings targets:

Highways Engineering initially projected full compliance with in-year savings factored into the service budgets. However the service now anticipates a further in-year savings of £100K. This comprises £50K staffing costs saving due to vacancies and developer income over-recovery of £50K. These savings have been reported and formed part of the 13-14 in year savings to help close the budget gap.

CHIEF EXECUTIVE
2013-14 Budget Summary

Service	Budget / £k	Forecast Outturn / £k	Variance / £k	Variance / %
Chief Executive	321	321	0	0.0%
Communications	477	400	(77)	-16.1%
Policy	657	657	0	0.0%
Professional Services	3,122	3,122	0	0.0%
Total Chief Executive	4,577	4,577	(77)	-1.7%

Directorate summary for the 2013-14 year to date

At this point in time the Chief Executive's Directorate has identified additional savings over and above their efficiency targets and is reporting a small underspend of £77k in the current year.

CORPORATE SERVICES
2013-14 Budget Summary

Service	Budget / £k	Forecast Outturn / £k	Variance / £k	Variance / %
Corporate and Democratic Core	(205)	(205)	0	0.0%
Pensions	467	1,127	660	141.3%
Benefits Paid and Subsidies	(411)	(411)	0	0.0%
Housing Act Advances / Equity Share Scheme	(1)	(1)	0	0.0%
Total	(150)	510	660	440.0%

Directorate summary for the 2013-14 year to date

Explanation of variation from budget:

	£M	£M
Contingency Budget		3.00
Additional Income		
Fees and Charges	0.20	
Insurance Fund	0.20	
improved treasury management returns through investment in the pension fund	0.30	
Treasury management Additional Interest	0.10	
Unutilised Future budget requirements	0.44	
Total Additional Income		1.24
Additional Pressures		
Phase 1 Transactional Services	(2.70)	
Additional Base Budget above estimates	(1.80)	
Carbon Reduction Commitment	(0.20)	
Homelessness Grant	(0.20)	
Total Additional Pressures		(4.90)
Budget Overspend		(0.66)